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TANNER

Accountants & Advisors



Children's Miracle Network

Financial Statements

As of December 31, 2025 and 2024 and for the Years Then Ended

Together with Independent Auditors' Report

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TANNER

Independent Auditors' Report

To the Audit and Compliance Committee Children's Miracle Network

Opinion

We have audited the accompanying financial statements of Children's Miracle Network, a nonprofit organization (the Organization), which comprise the statements of financial position as of December 31, 2025 and 2024, the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Children's Miracle Network as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings, and certain internal control related matters that we identified during the audits.

Tanner LLP

August 12, 2026

Statements of Financial Position

As of December 31,

	2025	2024
<u>Assets</u>		
Cash and cash equivalents	\$ 49,589,976	\$ 35,665,627
Restricted cash and cash equivalents	57,284,382	56,753,543
Certificates of deposit	13,500,000	20,000,000
Accounts receivable, net of allowance for credit losses of \$16,994 and \$33,921, respectively	3,372,497	3,789,531
Contributions receivable	510,966	1,139,786
Prepaid expenses and other assets	2,933,758	3,325,419
Investments	26,534,134	23,119,624
Endowment	9,642,063	8,512,000
Property and equipment, net	5,393,384	5,665,403
Total assets	\$ 168,761,160	\$ 157,970,933
<u>Liabilities and Net Assets</u>		
Liabilities:		
Accounts payable	\$ 3,982,031	\$ 2,690,213
Accrued liabilities	2,224,723	2,101,335
Payable to member hospitals	57,284,382	56,753,543
Deferred revenue	28,765,931	27,215,112
Total liabilities	92,257,067	88,760,203
Commitments and contingencies		
Net assets:		
Without donor restrictions:		
Undesignated	65,955,967	59,135,509
Designated by board for endowment	2,484,149	2,212,742
	68,440,116	61,348,251
With donor restrictions	8,063,977	7,862,479
Total net assets	76,504,093	69,210,730
Total liabilities and net assets	\$ 168,761,160	\$ 157,970,933

Statements of Activities

For the Year Ended December 31, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Fundraising and support:			
Total amount raised	\$ 254,678,123	\$ 332,999	\$ 255,011,122
Less amounts designated by donors to specific hospitals	(240,791,568)	-	(240,791,568)
Net fundraising and support	13,886,555	332,999	14,219,554
Revenues:			
Hospital membership fees	35,344,752	-	35,344,752
Direct mail	4,476,148	-	4,476,148
Licensing fees	554,922	-	554,922
Donations in-kind	78,359	26,501	104,860
Registration fees	694,588	-	694,588
Ancillary revenue	903,649	-	903,649
Total revenues	42,052,418	26,501	42,078,919
Other income and gains (losses), net:			
Gain on sale of property and equipment	8,933	-	8,933
Net investment return	3,606,067	858,656	4,464,723
Interest income	3,751,410	-	3,751,410
Foreign currency exchange gain	12,800	-	12,800
Net assets released from restrictions	1,016,658	(1,016,658)	-
Total other income and gains (losses), net	8,395,868	(158,002)	8,237,866
Total fundraising and support, revenues, other income, and gains (losses), net	64,334,841	201,498	64,536,339
Expenses:			
Program services:			
Public education and awareness	5,254,026	-	5,254,026
Fundraising program services	41,361,706	-	41,361,706
Total program services	46,615,732	-	46,615,732
Supporting services:			
Management and general	8,069,726	-	8,069,726
Fundraising	2,557,518	-	2,557,518
Total supporting services	10,627,244	-	10,627,244
Total expenses	57,242,976	-	57,242,976
Change in net assets	7,091,865	201,498	7,293,363
Net assets, beginning of year	61,348,251	7,862,479	69,210,730
Net assets, end of year	\$ 68,440,116	\$ 8,063,977	\$ 76,504,093

Statements of Activities - Continued

For the Year Ended December 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
Fundraising and support:			
Total amount raised	\$ 246,854,948	\$ 1,139,786	\$ 247,994,734
Less amounts designated by donors to specific hospitals	(233,814,123)	-	(233,814,123)
Net fundraising and support	13,040,825	1,139,786	14,180,611
Revenues:			
Hospital membership fees	32,858,206	-	32,858,206
Direct mail	4,645,902	-	4,645,902
Licensing fees	653,925	-	653,925
Donations in-kind	123,922	44,888	168,810
Registration fees	817,034	-	817,034
Ancillary revenue	928,759	-	928,759
Total revenues	40,027,748	44,888	40,072,636
Other income and gains (losses), net:			
Gain on sale of property and equipment	6,685	-	6,685
Net investment return	2,400,578	595,238	2,995,816
Interest income	3,881,601	-	3,881,601
Foreign currency exchange loss	(7,880)	-	(7,880)
Net assets released from restrictions	1,106,106	(1,106,106)	-
Total other income and gains (losses), net	7,387,090	(510,868)	6,876,222
Total fundraising and support, revenues, other income, and gains (losses), net	60,455,663	673,806	61,129,469
Expenses:			
Program services:			
Public education and awareness	4,580,639	-	4,580,639
Fundraising program services	37,006,115	-	37,006,115
Total program services	41,586,754	-	41,586,754
Supporting services:			
Management and general	7,235,313	-	7,235,313
Fundraising	2,659,896	-	2,659,896
Total supporting services	9,895,209	-	9,895,209
Total expenses	51,481,963	-	51,481,963
Change in net assets	8,973,700	673,806	9,647,506
Net assets, beginning of year	52,374,551	7,188,673	59,563,224
Net assets, end of year	\$ 61,348,251	\$ 7,862,479	\$ 69,210,730

Statements of Functional Expenses

For the Year Ended December 31, 2025

	Program Services			Supporting Services			Total Expenses
	Public Education and Awareness	Fundraising Program Services	Total	Management and General	Fundraising	Total	
Employment costs	\$ 2,894,740	\$ 20,805,355	\$ 23,700,095	\$ 5,165,334	\$ 1,694,536	\$ 6,859,870	\$ 30,559,965
Contract services	1,400,102	6,653,738	8,053,840	1,229,121	430,028	1,659,149	9,712,989
Travel	450,301	2,128,482	2,578,783	403,037	173,683	576,720	3,155,503
Professional and licensing fees	178,458	2,310,500	2,488,958	504,737	54,865	559,602	3,048,560
Program support	-	2,917,762	2,917,762	-	-	-	2,917,762
Corporate campaign	-	2,412,077	2,412,077	-	-	-	2,412,077
Bank and donation processing fees	313	1,600,477	1,600,790	50,075	59,059	109,134	1,709,924
Advertising, printing and photography	194,471	1,223,341	1,417,812	138,536	81,765	220,301	1,638,113
Depreciation and amortization	18,975	436,080	455,055	121,672	19,434	141,106	596,161
Sponsor support	40,253	226,026	266,279	34,912	16,819	51,731	318,010
Occupancy, utilities and rentals	14,755	27,499	42,254	246,574	15	246,589	288,843
Telephone	22,025	189,687	211,712	39,650	11,480	51,130	262,842
Postage and shipping	18,775	194,812	213,587	26,882	6,790	33,672	247,259
Supplies	12,851	155,798	168,649	44,662	1,037	45,699	214,348
Insurance	8,007	80,072	88,079	64,534	8,007	72,541	160,620
Total expenses	\$ 5,254,026	\$ 41,361,706	\$ 46,615,732	\$ 8,069,726	\$ 2,557,518	\$ 10,627,244	\$ 57,242,976

Statements of Functional Expenses - Continued

For the Year Ended December 31, 2024

	Program Services			Supporting Services			Total Expenses
	Public Education and Awareness	Fundraising Program Services	Total	Management and General	Fundraising	Total	
Employment costs	\$ 2,635,328	\$ 19,042,317	\$ 21,677,645	\$ 4,790,002	\$ 1,837,411	\$ 6,627,413	\$ 28,305,058
Contract services	1,017,116	4,888,501	5,905,617	1,030,169	306,101	1,336,270	7,241,887
Travel	484,307	2,431,948	2,916,255	333,858	221,317	555,175	3,471,430
Professional and license fees	170,948	1,826,146	1,997,094	424,405	62,109	486,514	2,483,608
Program support	-	2,662,108	2,662,108	-	-	-	2,662,108
Corporate campaign	-	2,306,765	2,306,765	-	-	-	2,306,765
Bank and donation processing fees	3,230	1,582,483	1,585,713	18,962	66,030	84,992	1,670,705
Advertising, printing and photography	148,418	1,113,354	1,261,772	121,259	104,195	225,454	1,487,226
Depreciation and amortization	13,506	340,382	353,888	103,569	18,915	122,484	476,372
Sponsorship support	40,595	253,844	294,439	35,903	16,109	52,012	346,451
Occupancy, utilities and rentals	14,608	29,079	43,687	215,319	363	215,682	259,369
Telephone	21,338	179,401	200,739	38,306	13,520	51,826	252,565
Postage and shipping	11,541	117,682	129,223	20,575	5,658	26,233	155,456
Supplies	12,554	160,591	173,145	45,782	1,017	46,799	219,944
Insurance	7,150	71,514	78,664	57,204	7,151	64,355	143,019
Total expenses	\$ 4,580,639	\$ 37,006,115	\$ 41,586,754	\$ 7,235,313	\$ 2,659,896	\$ 9,895,209	\$ 51,481,963

Statements of Cash Flows

	For the Years Ended December 31,	
	2025	2024
Operating activities		
Change in net assets	\$ 7,293,363	\$ 9,647,506
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation and amortization	596,161	476,372
Net investment return - investments	(3,334,660)	(2,210,172)
Net investment return - endowment	(1,130,063)	(785,644)
Gain on sale of property and equipment	(8,933)	(6,685)
Bad debt expense (recoveries)	(5,755)	23,302
Changes in operating assets and liabilities		
Accounts receivable	422,789	174,247
Contributions receivable	628,820	(123,403)
Accrued interest receivable	384,871	(26,470)
Prepaid expenses and other assets	(207,372)	(64,178)
Accounts payable	1,291,818	(395,327)
Accrued liabilities	123,388	515,687
Payable to member hospitals	530,839	(1,018,460)
Deferred revenue	1,550,819	4,308,181
Net cash provided by operating activities	8,136,085	10,514,956
Investing activities		
Purchases of investments	(19,909,068)	(7,636,475)
Proceeds from sales of investments	19,829,218	7,741,070
Purchases of certificates of deposit	(13,500,000)	(20,000,000)
Proceeds from maturities of certificates of deposit	20,000,000	23,500,000
Purchases of property and equipment	-	(90,570)
Proceeds from sale of property and equipment and other assets	8,933	6,685
Increase in capitalized software development costs	(109,980)	(361,407)
Net cash provided by investing activities	6,319,103	3,159,303
Net change in cash and cash equivalents and restricted cash and cash equivalents	14,455,188	13,674,259
Cash and cash equivalents and restricted cash and cash equivalents, beginning of year	92,419,170	78,744,911
Cash and cash equivalents and restricted cash and cash equivalents, end of year	\$ 106,874,358	\$ 92,419,170
Cash and cash equivalents	\$ 49,589,976	\$ 35,665,627
Restricted cash and cash equivalents	57,284,382	56,753,543
Total cash and cash equivalents and restricted cash and cash equivalents	\$ 106,874,358	\$ 92,419,170

1. Principal Activity and Significant Accounting Policies

Organization

Children's Miracle Network (the Organization) is a Utah nonprofit corporation organized for the purposes of:

1. Making distributions to other charitable organizations.
2. Supporting fundraising for the benefit of sick and injured children and youth, including treatment, healthcare research, and acquisition of healthcare equipment and supplies.
3. Generating awareness programs concerning the healthcare needs of children and youth and the institutions and people who care for them.
4. Generating educational programs to promote good healthcare practices for children and youth; educating the public in the healthcare needs of children and youth; and educating the public in the needs and practices of institutions and people who provide healthcare to them.

Children's Miracle Network strives to raise awareness of children's healthcare needs and supports fundraising for nonprofit children's hospitals. The Organization facilitates fundraising for member children's hospitals by 1) establishing and maintaining relationships with corporate and media partners and 2) creating, maintaining and facilitating fundraising programs in connection with other corporate, media and hospital organizations to benefit children's healthcare. The majority of fundraising solicitations are made by Children's Miracle Network's partners—corporate sponsors, media sponsors and member hospitals.

To participate in an upcoming year's fundraising and awareness campaigns, hospitals pay a membership fee and license the use of the Children's Miracle Network name and logo. They become the sole Children's Miracle Network licensees in their respective markets (geographic areas); the funds raised within these markets are unrestricted funds and may be used by member hospitals as needed. Most funds raised benefit patients and pediatric programs and fund equipment purchases and ongoing research to create better treatments and cure childhood diseases. Corporate sponsors need not become licensees; however, they are generally required to donate all funds they raise to hospitals affiliated with Children's Miracle Network.

The Organization's operational activities are primarily supported by hospital membership fees, direct mail revenues and corporate underwriting. Corporate underwriting represents donations from corporate sponsors to Children's Miracle Network.

Basis of Presentation and Estimates

The financial statements of the Organization have been prepared in accordance with accounting principles generally accepted in the United States of America (US GAAP). The preparation of financial statements in conformity with US GAAP requires the Organization to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and those differences could be material.

Cash and Cash Equivalents

All cash and highly liquid financial instruments with original maturities of three months or less, and which are neither held for nor restricted by donors for long-term purposes, are considered to be cash and cash equivalents. Cash and highly liquid financial instruments restricted to capital expenditures, endowments that are perpetual in nature, or other long-term purposes are excluded from this definition. Cash equivalents consisted of money market accounts and certificates of deposit with original maturities of three months or less.

Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents are resources received from the Organization's campaigns which are payable to member hospitals. Cash equivalents consisted of money market accounts.

Certificates of Deposit

The Organization held certificates of deposit totaling \$13,500,000 and \$20,000,000 as of December 31, 2025 and 2024, respectively. These certificates bear interest ranging from 4.0% to 5.27% and have maturities ranging from six to twelve months. As of December 31, 2025 and 2024, the Organization recorded \$386,137 and \$771,008 accrued interest receivable related to the certificates of deposit, respectively. This accrued interest is included in prepaid expenses and other assets on the statements of financial position.

Accounts Receivable

Accounts receivable consist primarily of billings to member hospitals for membership fees and various ancillary services. The Organization has tracked historical loss information for its accounts receivable and compiled historical credit loss percentages for different aging categories (current, 1–30 days past due, 31–60 days past due, 61–90 days past due, and more than 90 days past due).

Management believes that the historical loss information it has compiled, together with current conditions and future expectations based upon reasonable forecasts, are a reasonable basis on which to determine expected credit losses for accounts receivable held as of December 31, 2024, because the composition of the accounts receivable as of that date is consistent with that used in developing the historical credit-loss percentages (i.e., the similar risk characteristics of its customers and its practices have not changed significantly over time). As of December 31, 2025 and 2024, the allowance for credit losses was \$16,994 and \$33,921, respectively.

Contributions Receivable

The Organization records unconditional promises to give that are expected to be collected within one year at net realizable value. Unconditional promises to give expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in fundraising and support in the statement of activities. An allowance for uncollectible promises to give is determined based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Contributions receivable are written off when deemed uncollectible. At December 31, 2025 and 2024, the allowance for uncollectible promises to give was \$0.

Software Development Costs

The Organization's development costs of internal-use software are charged to expense as incurred until the preliminary project stage has been completed and the application development stage begins, at which point the development costs are capitalized. The Organization discontinues capitalization upon entering the post-implementation stage and expenses ongoing maintenance and support costs. Software development costs consist primarily of compensation and benefits paid to software developers. Amortization of capitalized software development costs begins upon implementation and is generally over a five-year period. Software development costs are included in prepaid expenses and other assets on the statements of financial position. Total capitalized software development costs as of December 31, 2025 and 2024, were \$693,693 and \$907,855, respectively. Amortization of software development costs for the years ended December 31, 2025 and 2024, was \$324,142 and \$196,218, respectively.

Property and Equipment

Property and equipment additions over \$5,000 are recorded at cost or, if donated, at fair value at the date of the donation. Depreciation is computed using the straight-line method based on estimated useful lives of the assets ranging from 3 to 30 years, or in the case of leasehold improvements, the lesser of the useful life of the asset or the lease term. When assets are sold or otherwise disposed of, the cost and related depreciation are removed from the accounts, and any resulting gain or loss is included in the statement of activities. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed currently.

The Organization reviews the carrying values of property and equipment for impairment whenever events or circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. When considered impaired, an impairment loss is recognized to the extent the carrying value exceeds the fair value of the asset. There were no indicators of asset impairment during the years ended December 31, 2025 and 2024.

Investments

Investment purchases are recorded at cost or, if donated, at fair value on the date of donation. Thereafter, investments are reported at their fair values in the statement of financial position. Net investment return is reported in the statement of activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less external and direct internal investment expenses.

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets without Donor Restrictions – Net assets available for use in general operations and not subject to donor restrictions. The governing board has designated, from net assets without donor restrictions, net assets for a board-designated endowment.

Net Assets with Donor Restrictions – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity. The Organization reports contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Revenue and Revenue Recognition

The Organization recognizes contributions when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

The Organization enters into multi-year contracts with its member hospitals in which the Organization performs fundraising and other events on behalf of the member hospitals and receives an annual fee. Services are performed ratably over the year and the annual hospital membership fees are recognized over the year.

The Organization enters into agreements with member hospitals to administer direct mail programs in their designated markets. The Organization recognizes revenue at a point in time when mailers are sent.

Hospital membership fees and payments under cost-reimbursable contracts received in advance are deferred to the applicable period in which the related services are performed, or expenditures are incurred, respectively.

The beginning and ending balances for accounts receivable and deferred revenue were as follows for the years ended December 31, 2025 and 2024:

	2025	
	January 1	December 31
Accounts receivable, net	\$ 3,789,531	\$ 3,372,497
Deferred revenue	27,215,112	28,765,931
	2024	
	January 1	December 31
Accounts receivable, net	\$ 3,987,080	\$ 3,789,531
Deferred revenue	22,906,931	27,215,112

The following table disaggregates the Organization's revenue from contracts with customers based on the timing of satisfaction of performance obligations for the years ended December 31:

	2025	2024
Revenue recognized over time	\$ 35,899,674	\$ 33,512,131
Revenue recognized at a point in time	6,074,385	6,391,695
Total revenue from contracts with customers	\$ 41,974,059	\$ 39,903,826

Amounts Raised on Behalf of Member Hospitals

Contributions solicited through corporate-sponsored campaigns and through Children's Miracle Network's programs are generally received by the Organization, acting as an agent, and then paid to member hospitals. Children's Miracle Network has no discretionary variance power over the distribution of such contributions. Payable to member hospitals at December 31, 2025 and 2024, is \$57,284,382 and \$56,753,543, respectively. Results of fundraising efforts by Children's Miracle Network that are received as agency funds are included in fundraising and support in the statement of activities. Before such amounts are paid to specific member hospitals, they are recorded as restricted cash and payable to member hospitals on the statement of financial position. Amounts are distributed to member hospitals quarterly.

Donated Services and In-Kind Contributions

Volunteers contribute significant amounts of time to program services, administration, and fundraising and development activities; however, the financial statements do not reflect the value of these contributed services because they do not meet recognition criteria prescribed by US GAAP. Contributed goods are recorded at fair value at the date of donation and the Organization does not have the practice of monetizing these amounts. Donated professional services are recorded at the respective fair values of the services received. The Organization's policy is to liquidate stock donations upon receipt, which are valued at the settled cash price. Amounts reflected in the financial statements during the years ended December 31, 2025 and 2024, for donated goods and services total \$104,860 and \$168,810, respectively, the majority of which is included in travel expense.

Advertising Costs

Advertising costs are expensed as incurred, and totaled \$456,779 and \$389,943 for the years ended December 31, 2025 and 2024, respectively.

Functional Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis on the statements of activities and statements of functional expenses. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The Organization performs the following functions:

1. Public Education and Awareness – All costs incurred to develop, package and provide public outreach programs for member children’s hospitals throughout the United States.
2. Fundraising Program Services – Activities performed by the Organization to develop national fundraising programs for 140 children’s hospitals throughout the United States. Participation in Children’s Miracle Network provides hospitals access to corporate charity care fundraising programs. Expenses include those related to day-to-day involvement with member hospitals, corporate sponsors and media organizations.
3. Management and General – All costs that are not identifiable with a single program or fundraising activity but are indispensable to the conduct of such programs and activities and to the Organization’s existence. This includes expenses for the overall direction of the Organization, business management, general recordkeeping, budgeting, financial reporting, and activities relating to these functions such as salaries, supplies, equipment, and other general overhead.
4. Fundraising – Activities performed by the Organization to generate funds and/or resources to support its programs and operations.

The financial statements report certain categories of expense that are attributed to more than one program or supporting action. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated are done so on the basis of estimates of time and effort and include occupancy, utilities and rentals, depreciation and amortization, employment costs, contract services, professional and license fees, supplies, and insurance expenses.

Income Taxes

The Organization is organized as a Utah nonprofit corporation and has been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under IRC Section 501(a) as an organization described in IRC Section 501(c)(3), that qualifies for the charitable contribution deduction and has been determined not to be a private foundation. The Organization is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, the Organization is subject to income tax on net income that is derived from business activities that are unrelated to its exempt purposes. The Organization files an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS to report its unrelated business taxable income.

Children's Miracle Network believes that it has appropriate support for any tax positions taken affecting its annual filing requirements and, as such, does not have any uncertain tax positions that are material to the financial statements. The Organization would recognize future accrued interest and penalties related to unrecognized tax benefits and liabilities in income tax expense if such interest and penalties are incurred.

Financial Instruments and Credit Risk

Deposit concentration risk is managed by placing cash, money market accounts, and certificates of deposit with financial institutions believed by the Organization to be creditworthy. Amounts on deposit often exceed insured limits or include uninsured investments in money market mutual funds. To date, no losses have been experienced in any of these accounts. The Organization also holds \$104,656 in Canadian bank accounts, which are insured up to \$100,000 by the Canada Deposit Insurance Corporation. Credit risk associated with accounts receivable and contributions receivable is considered to be limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from entities supportive of the Organization’s mission.

A major customer, donor, or vendor is considered to be one that comprises 10% or more of the Organization’s accounts receivable, annual revenues or annual purchases. The Organization did not have any customers over the 10% threshold. The Organization did not have any donors that exceeded the 10% threshold of annual revenues for the year ended December 31, 2025. One donor exceeded the threshold in 2024, comprising 13% of total revenues. The Organization had one vendor that exceeded the 10% threshold of annual purchases for the years ended December 31, 2025 and 2024, comprising 12% and 14% of total purchases, respectively. Investments are made by diversified investment managers whose performance is monitored by the Organization and the Board of Trustees. Although the fair values of investments are subject to fluctuation on a year-to-year basis, the Organization and the Board of Trustees believe that the investment policies and guidelines are prudent for the long-term welfare of the Organization.

Subsequent Events

The Organization has evaluated subsequent events through August 12, 2026, the date which the financial statements were available to be issued.

Reclassifications

Certain reclassifications have been made to the 2024 financial statement presentation to conform to the 2025 presentation.

2. Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprised the following as of December 31:

	2025	2024
Cash and cash equivalents	\$ 49,589,976	\$ 35,665,627
Accounts receivable	3,372,497	3,789,531
Contributions receivable	510,966	1,139,786
Certificates of deposit	13,500,000	20,000,000
Operating investments	26,534,134	23,119,624
Total financial assets available for general expenditure	\$ 93,507,573	\$ 83,714,568

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments using budgets and cash flow projections, while also striving to maximize the use of its available funds. As part of a liquidity management plan, cash in excess of weekly requirements is invested in short-term investments, CDs, and money market funds. In addition, as described in Note 7, the Organization has access to a \$6,000,000 line of credit.

3. Fair Value Measurements and Disclosures

Certain assets are reported at fair value in the financial statements. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal, or most advantageous, market at the measurement date under current market conditions regardless of whether that price is directly observable or estimated using another valuation technique. Inputs used to determine fair value refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity’s own assumptions about the assumptions market participants would use in pricing the asset or liability based on the best information available. A three-tier hierarchy categorizes the inputs as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that can be accessed at the measurement date.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, and market-corroborated inputs.

Level 3 – Unobservable inputs for the asset or liability. In these situations, inputs are developed using the best information available in the circumstances.

In some cases, the inputs used to measure the fair value of an asset or a liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. Assessing the significance of a particular input to entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of an asset within the hierarchy is based upon the pricing transparency of the asset and does not necessarily correspond with the Organization's assessment of the quality, risk or liquidity profile of the asset or liability.

Certain investments that are measured at fair value using the net asset value (NAV) per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position. The investment categories above reflect the fair value of the investments. For each of the categories described above, the fair value of the investments has been determined by obtaining either the quoted market price of the security or quoted market prices of similar, comparable securities. The following table presents assets measured at fair value on a recurring basis at December 31, 2025:

Assets	Total	Fair Value Measurements at Report Date Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investments and endowment				
Equities				
U.S. Domestic	\$ 16,147,448	\$ 16,147,448	\$ -	\$ -
International	6,764,240	6,764,240	-	-
Fixed income				
U.S. Domestic	4,102,921	4,102,921	-	-
International	2,429,364	2,429,364	-	-
Mutual funds				
Alternative funds	5,106,674	5,106,674	-	-
Commodity funds*	1,373,572	-	-	-
Endowment cash	251,978	-	-	-
Total investments and endowment cash	<u>\$ 36,176,197</u>	<u>\$ 34,550,647</u>	<u>\$ -</u>	<u>\$ -</u>

*Commodity funds, which are valued at NAV as a practical expedient, are included in the table above to allow total investments to match to the amount in the Statement of Financial Position.

The following table presents assets measured at fair value on a recurring basis at December 31, 2024:

Assets	Total	Fair Value Measurements at Report Date Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investments and endowment				
Equities				
U.S. Domestic	\$ 14,138,809	\$ 14,138,809	\$ -	\$ -
International	5,263,179	5,263,179	-	-
Fixed income				
U.S. Domestic	3,970,958	3,970,958	-	-
International	2,208,274	2,208,274	-	-
Mutual funds				
Alternative funds	4,513,369	4,513,369	-	-
Commodity funds*	1,315,797	-	-	-
Endowment cash	221,238	-	-	-
Total investments and endowment cash	<u>\$ 31,631,624</u>	<u>\$ 30,094,589</u>	<u>\$ -</u>	<u>\$ -</u>

*Commodity funds, which are valued at NAV as a practical expedient, are included in the table above to allow total investments to match to the amount in the Statement of Financial Position.

4. Net Investment Return

Net investment return consisted of the following for the years ended December 31:

	2025	2024
Investments		
Interest and dividends, net of management fees	\$ 578,126	\$ 463,836
Net realized and unrealized gain	2,756,534	1,746,336
Net investment return - investments	<u>3,334,660</u>	<u>2,210,172</u>
Endowment		
Interest and dividends	226,935	196,080
Net realized and unrealized gain	903,128	589,564
Net investment return - endowment	<u>1,130,063</u>	<u>785,644</u>
Net investment return	<u>\$ 4,464,723</u>	<u>\$ 2,995,816</u>

Interest income from cash equivalents totaled \$2,663,030 and \$3,007,263 for the years ended December 31, 2025 and 2024, respectively. Interest income from certificates of deposit totaled \$703,509 and \$874,338 for the years ended December 31, 2025 and 2024, respectively.

5. Contributions Receivable

Contributions receivable as of December 31, 2025 and 2024, totaling \$510,966 and \$1,139,786, respectively, are all estimated to be collected within one year.

6. Property and Equipment

Property and equipment consisted of the following at December 31:

	2025	2024
Land	\$ 1,912,889	\$ 1,912,889
Buildings and improvements	7,451,702	7,451,702
Furniture, equipment and software	2,900,085	2,900,085
	12,264,676	12,264,676
Less accumulated depreciation	(6,871,292)	(6,599,273)
Property and equipment, net	\$ 5,393,384	\$ 5,665,403

Depreciation expense on property and equipment for the years ended December 31, 2025 and 2024 totaled \$272,019 and \$280,154, respectively.

7. Commitments and Contingencies

Line of Credit

The Organization has a line of credit agreement with a financial institution that holds the Organization's investments. Under the terms of the agreement, the Organization may borrow up to \$6,000,000, which is secured by the Organization's investment holdings with the financial institution and is payable on demand.

As of December 31, 2025 and 2024, the balance of the line of credit was \$0. Borrowings under the line bears interest at SOFR plus 0.9% (4.77% as of December 31, 2025). No draws were made under the line of credit during each of the years ended December 31, 2025 and 2024.

Litigation

From time to time, the Organization is involved in litigation incidental to operations. In the opinion of management, the ultimate resolution of these legal proceedings will not have a material adverse effect on the Organizations' financial statements.

8. Retirement Plan

The Organization sponsors a defined contribution plan under IRC Section 403(b) which covers all employees. All employees are eligible to make elective deferral contributions. To be eligible to receive contributions from the Organization, employees must be at least 21 years of age and have completed one year of service. Employees may contribute up to 100% of their earnings to the plan, up to the maximum allowed by the IRS. The Organization makes nondiscretionary contributions totaling 18.5% of each participant's eligible compensation. Employer contributions for this plan were \$3,465,481 and \$3,119,274 for the years ended December 31, 2025 and 2024, respectively.

9. Endowment

The Organization's endowment (the Endowment) was established by donors to provide annual funding for specific activities and general operations. The Endowment also includes certain net assets without donor restrictions that have been designated for endowment by the Board of Trustees.

The Organization has interpreted the Utah Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the date of the donor-restricted endowment funds, unless there are explicit donor stipulations to the contrary. At December 31, 2025 and 2024, there were no such donor stipulations. As a result of this interpretation, the Organization retains in perpetuity (a) the original value of initial and subsequent gift amounts donated to the Endowment and (b) any accumulations to the Endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. Donor-restricted amounts not retained in perpetuity are available for appropriation. Factors considered in making a determination to appropriate or accumulate donor-restricted endowment funds include:

- The duration and preservation requirements of the fund
- The purposes of the Organization and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Organization
- The investment policies of the Organization

As of December 31, 2025, endowment net asset composition by type of fund is as follows:

	Without Donor Restriction	With Donor Restriction	Total
Board designated endowment funds	\$ 2,484,149	\$ -	\$ 2,484,149
Donor-restricted endowment funds			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	2,347,209	2,347,209
Accumulated investment gains	-	4,810,705	4,810,705
Total funds	<u>\$ 2,484,149</u>	<u>\$ 7,157,914</u>	<u>\$ 9,642,063</u>

As of December 31, 2024, endowment net asset composition by type of fund is as follows:

	Without Donor Restriction	With Donor Restriction	Total
Board designated endowment funds	\$ 2,212,742	\$ -	\$ 2,212,742
Donor-restricted endowment funds			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor	-	2,347,209	\$ 2,347,209
Accumulated investment gains	-	3,952,049	\$ 3,952,049
Total funds	<u>\$ 2,212,742</u>	<u>\$ 6,299,258</u>	<u>\$ 8,512,000</u>

From time to time, certain donor-restricted endowment funds may have a fair value less than the amount required to be maintained by donors or by law (underwater endowments). The Organization has interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required under law. As of December 31, 2025 and 2024, there were no such deficiencies.

Investment and Spending Policies

Children's Miracle Network's endowment funds are governed subject to a board-approved Endowment Fund Policy. The Endowment Fund also includes certain net assets without donor restrictions designated for endowment by the Board of Trustees. The Board of Trustees, under provisions of the Endowment Fund Policy, has the ability to develop investment policies for the Endowment Fund. Until a separate investment policy is approved, investments of the Endowment Fund are managed in compliance with the policy that governs Children's Miracle Network's invested net assets (Investment Policy Statement).

The Board of Trustees, under provisions of the Investment Policy Statement, has adopted primary investment objectives (safety of principal, total return on investment, and liquidity needs) and investment characteristics (low degree of default risk, low degree of price risk resulting from changes in the level of interest rates, and high degree of marketability). Children's Miracle Network targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term objectives within prudent risk constraints.

The Board of Trustees, under the provisions of the Endowment Fund Policy, has the ability to develop a disbursement policy for the Endowment Fund. Until such disbursement policy is adopted and implemented, all disbursements from the Endowment Fund must be approved by the Board of Trustees. Any expenditure approved for disbursement must be consistent with the Organization's objective to maintain the corpus of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return. The management fees of the Endowment Fund are paid with operating funds.

Changes in Endowment net assets for the year ended December 31, 2025, are as follows:

	Without Donor Restriction	With Donor Restriction	Total
Endowment net assets, beginning of year	\$ 2,212,742	\$ 6,299,258	\$ 8,512,000
Interest and dividends	54,831	172,104	226,935
Net realized and unrealized gain	216,576	686,552	903,128
Endowment net assets, end of year	<u>\$ 2,484,149</u>	<u>\$ 7,157,914</u>	<u>\$ 9,642,063</u>

Changes in Endowment net assets for the year ended December 31, 2024, are as follows:

	Without Donor Restriction	With Donor Restriction	Total
Endowment net assets, beginning of year	\$ 2,022,336	\$ 5,704,020	\$ 7,726,356
Interest and dividends	47,532	148,548	196,080
Net realized and unrealized gain	142,874	446,690	589,564
Endowment net assets, end of year	<u>\$ 2,212,742</u>	<u>\$ 6,299,258</u>	<u>\$ 8,512,000</u>

10. Net Assets with Donor Restrictions

Net assets with donor restrictions are held for the following purposes or periods at December 31:

	2025	2024
Subject to expenditure for specified purpose restricted to use for travel	\$ 26,501	\$ 51,873
Subject to the passage of time		
Contributions receivable that are not restricted by donors, but which are unavailable for expenditure until due	510,966	1,139,786
Beneficial interests in charitable remainder trusts, which are unavailable for expenditure until funds are received	368,596	371,562
Endowments		
Subject to endowment spending policy and appropriation general use	7,157,914	6,299,258
Total net assets with donor restrictions	\$ 8,063,977	\$ 7,862,479

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donor as follows for the years ended December 31:

	2025	2024
Expiration of time restrictions	\$ 964,785	\$ 1,016,383
Satisfaction of purpose restrictions - Restricted to use for travel	51,873	89,723
Total net assets released from donor restrictions	\$ 1,016,658	\$ 1,106,106

The Organization is named as a beneficiary of charitable remainder trusts. The Organization's policy is to record these interests at the present value of future cash flows, using an appropriate discount rate and are permanent in nature. The recorded values of the interests in the trusts are evaluated annually, and the changes in values are recognized in the statement of activities as restricted gains or losses. The total revaluation gain for the Organization's interests in the trusts was \$10,794 and \$6,984 for 2025 and 2024, respectively. These beneficial interests are included in other assets on the statements of financial position.

11. Related Party Transactions

During the year ended December 31, 2017, the Organization entered into a Master Agreement with Canada's Children's Hospital Foundations (CCHF), wherein the Organization provides supporting services and allows CCHF access to its trademarks and marketing materials. In exchange for these services, the Organization received fees of \$554,922 and \$546,722 for the years ended December 31, 2025 and 2024, respectively. Additionally, the Organization had accounts receivable balances due from CCHF of \$163,605 and \$178,627 as of December 31, 2025 and 2024, respectively. The Organization was to receive annual fees starting at \$500,000 for the year 2018 increasing by 1.5% each year thereafter through 2021, at which time the agreement could be extended for terms of five years or as otherwise agreed by the Organization and CCHF. The agreement was amended to extend through June 30, 2026. The Organization holds one seat on the Board of Directors at CCHF but does not exhibit significant voting control of CCHF.

Certain members of Children's Miracle Network's Board of Trustees are employed by member hospitals.

12. Subsequent Event

In March 2026, the Organization signed an agreement to sell its headquarters building and land in Salt Lake City, Utah, for \$7,950,000 in cash. The Organization recognized a gain on sale of approximately \$2,524,000. The agreement contains a leaseback provision for a period of up to one year past the date of sale.